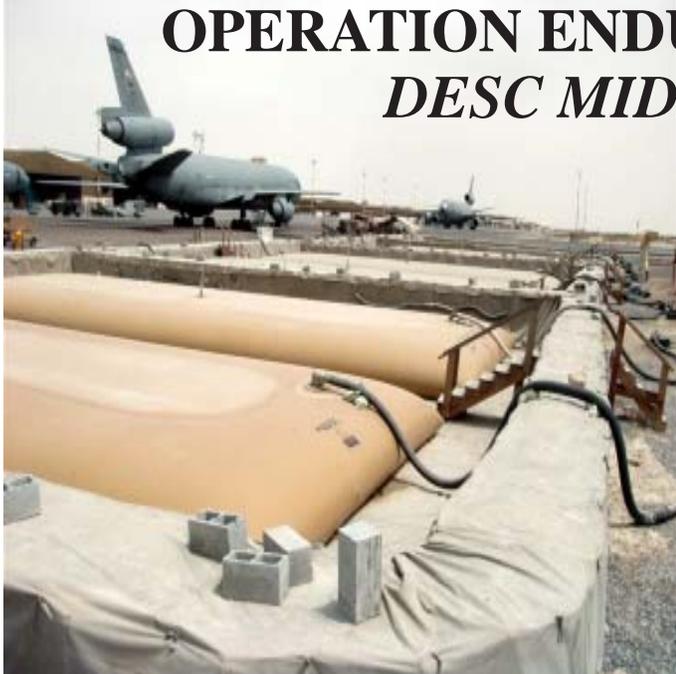


FUEL LINE

Defense Energy Support Center
www.desc.dla.mil

Winter 2003
Vol. 1

OPERATION ENDURING FREEDOM *DESC MIDDLE EAST*



From the Director

This edition of Fuel Line marks the last number for this year of 2002. It contains a lot of stories about what we did this last year in support of America's armed forces and our other national and international customers.

Events move so quickly in DESC it is difficult even to remember all of what did happen this past year. Although the Missile Fuels CBU joined us in the fall of 2001, they really came up on the screen this year, solving major problems and potential launch-stoppers, including thinking out of the box and focusing on their special customers.

The closure of our Ft. Dix and St. Louis offices became final in March, but we are lucky to have some of the people from those offices still with us in Houston and here at Fort Belvoir.

DESC has seen a significant turnover this year in key leadership jobs, with many CBU heads changing, several field commanders moving and some of our most distinguished long-term employees leaving us for retirement—Bill Robinson, for example, and Mike Corbett just to name two. This next year will see the changing of the guard in the Pacific, Middle East, and at the Deputy Director, DESC post. And this is just what I know about today!

What these changes tell us is how strong we are as an organization. I don't know of another DLA organization that has seen so many key jobs turn in such a short time, yet manage to accomplish as much as we have:

- FAS is up and running on the West Coast after years of difficulty and two spectacular years of achievement under the FAS PM. Kudos continue to go to Larry Bell, Ann McEwen, Lisa, Mike, Barbara...I can't name everyone; but we know where you live!!
- Operation Enduring Freedom (OEF). Our largest customer at the three-star level publicly called DESC "the heroes of Operation Enduring Freedom." What can I add to that?
- Environmental milestones were achieved in Alaska and Norwalk, Calif., just to name two long-term sites of major public concern.
- Our facility engineers and contracting staff have made so many things happen around the world that, everywhere the DLA Director traveled this year, he heard only praise about DESC and what it was doing for the warfighter.
- Our bulk and direct delivery CBUs have rewritten the book on the art of the possible in support of our forces in OEF.
- Kevin Ahern's group has earned the entire Department of Defense's (DoD) respect and all of the U.S. Army and U.S. Air Force's utility outsourcing business—that's called earning the business!
- Our natural gas and electricity teams continue state by state, sector by sector, finding ways to save customers money and earn their business.

There are so many other heroes, including our legal staff, Carol O'leary who never lets us down; Mike Broderick who has been helping define our future role in DoD all year—all I can say is, I'm the luckiest person in DLA to have all of you on my side! We don't have an easy job, but if our job was easy, anyone could do it. I'm looking forward to 2003!



Fuel Line

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*Fuel for Today's Forces
Energy for Tomorrow's
Mission*

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DESC Celebrates 60th Anniversary

By Lana D. Hampton
DESC Corporate Communications

The Defense Energy Support Center (DESC) celebrated its 60th anniversary on July 18, 2002 during a ceremony held at the Andrew T. McNamara complex at Defense Logistics Agency (DLA) Headquarters.

DESC Director, Jeffrey A. Jones, provided opening remarks that included the recognition of military and civilian personnel supporting operations at home and around the world.

“Take away the people, and there is no us. For 60 years, our changing mission has been entrusted to people like us who work with other people like us, around the clock, around the world, to do things that make the U.S. military the most formidable in the world,” said Jones.

DLA Director, Vice Adm. Keith W. Lippert, discussed the history of DESC and its accomplishments as an organization.

Lippert stated that DESC launched several programs to effectively get fuel to its customers and that these programs “keep us relevant.” He



DLA Director Vice Adm. Keith Lippert and DESC Director Jeffrey A. Jones cut 60th anniversary cake.

added, “The test of any organization is how you react in a time of crisis.”

Following Lippert’s remarks, attendees viewed the DESC 60th Anniversary commemorative video. The video included DESC’s history and photos representing six decades of existence. The event concluded with a cake cutting ceremony.

OUR KEY TO SUCCESS.....DEDICATION



Judy Winters
over 31 years of DESC service

Date Started at DESC:

July 1971

Current Position:

Financial Management Advisor, Resources Management, 9 years

Former Position:

Computer Systems Analyst, 22 years

What do you like most about DESC?

“What I have enjoyed most about DESC over the years is the people that I have worked with. I have made some good friends and I met my husband here.

I plan to retire from government service in 2003.”



**Karyl Ann
Gordon-Kolakowski**
29 years of DESC service

Date Started at DESC:

November 1973

Current Position:

Management Analyst, Resources Management, 18 years

Former Position:

Directorate Secretary to the Comptroller, 11 years

What do you like most about DESC?

“I guess it would be the fact that JP-4/JP-5/JP-8 and all the other petroleum products run in my veins. I was first associated with the petroleum business back in 1954 when my father was a Quartermaster Petroleum Officer. He was the first Army officer to head up the DESC Pacific Region as Commander. I came back from Hawaii to take the position as the Comptroller’s secretary in 1973 and my father followed as the Director of Supply Operations in 1976. He retired from DESC in 1980.”



Marshall R. Gore, Jr.
28 years of DESC service

Date Started at DESC:

August 1974

Current Position:

Chief, Facilities Management Branch, 9 years

Former Position:

Distribution Facilities Specialist, 19 years

What do you like most about DESC?

“DESC is a fun place to work that always provides a challenge. DESC is a people orientated organization.”



Lawrence Robinson
20 years of DESC service

Date Started at DESC:

Summer 1982

Current Position:

Supply Management Specialist, Executive Support Office

Former Positions:

Chief, Operations Center, 10 years

Various duties in Operations Center, 10 years

What do you like most about DESC?

“The opportunity to work with a diverse group of people. Each day presents a new challenge to serve.”



Robert M. Hooks
14 years of DESC service

Date Started at DESC:

January 1987

Current Position:

Logistics Management Specialist, Facilities Management 1 year

Former Position:

Quality Assurance Specialist, 13 years

What do you like most about DESC?

“DESC is just a great place to work. If you don’t believe it, try another organization for a while. You will probably be ready to return pretty quick. I plan to stick with DESC until retirement...whenever that might be!”

DESC MIDDLE EAST SUPPORT

Fueling the Forces for Operation Enduring Freedom

By Lt. Col. Jim Sale, USAF, Lt. Cmdr. Ted Kozlow, USNR,
Capt. Wes Cox USAF, and Bruce Jones
DESC Middle East

Defense Energy Support Center-Middle East (DESC-ME) based in Bahrain, is the Defense Logistics Agency's (DLA) regional fuel support office in the Middle East. DESC-ME is commanded by Army Lt. Col. Ralph Wells and routinely manned with 10 personnel. It is tasked to support all Department of Defense fuel operations within the U.S. Central Command (USCENTCOM) Area of Responsibility (AOR), which is comprised of 25 nations, stretching from Kazakhstan in the north, down through the Arabian Peninsula, and as far south as Kenya. Normal daily operations supporting the United States Army, Navy, Air Force, Marines, and Coast Guard involve the quality surveillance of fuel including uploading and offloading tankers and the continual coordination of support between the host nation contractors and the USCENTCOM component forces.

The Sept. 11, 2001 attacks and the ensuing response by the United States served to intensify an already high operations tempo. At the time of the attack, DESC-ME personnel were positioned throughout the AOR and were acutely aware that the largest challenges to support the upcoming Operation Enduring Freedom (OEF) existed in remote locations where lines of communication (supply channels) were not yet established.

During the early stages of OEF, DESC-ME blazed new territory to support the warfighter. Challenges included finding quality sources of supply, implementing reliable ground resupply, coordinating distribution, providing "on the ground" assistance to the customer by setting up fuel receiving points and providing quality assurance and surveillance throughout the entire supply chain. Assisted by personnel assigned to



Terry Russell, DESC Middle East quality assurance specialist, works on one of the refuelers.

DESC Headquarters and the Defense Contract Management Agency (DCMA), DESC-ME was ready for the challenge!

In the opening days of OEF, DESC-ME's Terry Russell, quality assurance specialist, and Jeffrey Feltner, quality manager, relied on training obtained in their prior careers as Air Force fuel personnel and were directly responsible for the successful refueling of aircraft arriving at Shaikh Isa Air Base in Bahrain. Soon after Sept. 11, 2001, Russell was recalled from Egypt, where he was managing fuel support for Exercise Bright Star. He was tasked with refueling incoming C-5 aircraft for the Air Force at Shaikh Isa Air Base. He promptly accepted five R-9 Air Force refuelers from war reserve storage in Bahrain and proceeded to inspect, fill, and test refueling units to ensure they were capable of issuing on-specification fuel to the first arriving aircraft. As aircraft began to arrive, and still without any military fuel personnel on the ground, Russell enlisted the help of Feltner to refuel each of the first four arriving C-5 aircraft. Each of these large aircraft uploaded approxi-

OPERATION ENDURING FREEDOM

mately 27,000 gallons of fuel. Shannon Wigginton, a quality assurance representative from DESC-Americas, provided additional assistance by filling and shuttling refuelers between the fuel storage area and the flight line to expedite aircraft servicing operations. DESC-ME got the job done for the Air Force!

For long-term sustainment of U.S. Forces in remote locations in Afghanistan and Pakistan, DESC-ME implemented a ground resupply operation, completely replacing the tactical, aerial

resupply method initially utilized. Enormous coordination was required to implement contracts and involved several key individuals at DESC Headquarters, including Army Col. Jack Vance, who became a focal point for meeting fuel support requirements for USCENTCOM. The Operations Center at DESC Headquarters monitored and coordinated the constantly changing service requirements and ensured contracting personnel initiated the required contracts. DCMA provided personnel support in Pakistan to oversee terminal operations.

Since customers and suppliers did not communicate with each other directly, DESC-ME's intimate knowledge of the AOR, established working relationships, and close proximity to suppliers all became critically important to a successful resupply operation. Navy Lt. Cmdr. Ted Kozlow, an activated reservist, functioned

as the liaison, ensuring the right amount of fuel was delivered at the right time. Kozlow worked diligently to resolve various issues customers faced, ranging from the simple task of providing

matching hose couplings, to the immensely complex issue of coordinating fuel requirements for Operation Anaconda.

Army Sgt. 1st Class Clay Allen, a DCMA quality inspector temporarily reassigned to DESC-ME, conducted quality inspections and coordinated orders at the Shell Keamari terminal in Karachi, Pakistan. The terminal eventually became the sole source of supply

for jet fuel to air bases in Pakistan and Afghanistan. The availability of fuel delivery trucks to meet the increasing demand continued to be a major challenge. Shell managed to subcontract the transportation to two trucking companies and built the fleet to a level capable of sustaining three major operating locations in the area.

DESC-ME continued to face numerous supply and transportation challenges as the resupply operation into Afghanistan progressed. Efforts to supply fuel to forces were frequently hampered by unexpected obstacles that challenged even the most experienced logisticians. Long travel distances, difficult terrain, and incidents of harassment, extortion, truck hijackings, and even rocket attacks made fuel supply a tough business. Shell-Pakistan's commitment and DESC-ME's resolve to support the warfighter overcame these obstacles and enabled



Jeff Feltner, DESC Middle East quality manager, inspects one of the newest editions to Al Jaber Air Base, the self contained above ground tank (SCAT). The tanks are currently being contracted for throughout the AOR.



Fuel pipeline in Qatar.

support without a single interruption.

Management of the quality control of fuel for the entire AOR continues to be a major challenge and DESC-ME is tasked to provide quality fuel to support the warfighter. Quality personnel are involved throughout the process of procuring, receiving, storing, transporting, and issuing fuel. Every time fuel moves or is transported through any type of conveyance (i.e. tanker, truck, pipeline, etc.), quality personnel have to be involved. Contamination, which causes fuel to fail to meet required specifications, often stems from using older, infrequently used equipment, which is common in many areas in the AOR.

Since OEF began, DESC-ME has been directly involved in the receipt of over 15 million barrels of fuel. This effort has supported forward locations in Afghanistan and Pakistan with aviation fuel, fuel additives, ground products, and special fuels; provided daily support for U.S. land-based forces and U.S. Navy and coalition vessels transiting the Persian Gulf; and re-supplied three very active Defense Fuel Support Points (DFSP) in Bahrain, United Arab Emirates and Yemen. DFSPs continue to maximize storage capabilities and challenge DESC-ME personnel to keep them fully loaded to support requirements.

Another important member of the DESC-ME team is Bruce Jones, the supply manager.

He operates in this dynamic environment and faces new challenges every day in support of OEF. In addition to ordering fuel for the USCENTCOM AOR, Jones is often called upon to resolve payment issues and verify receipt quantities and invoices. Acting as an intermediary for stateside administrative contracting officials, Jones recently completed coordination and payment for trucking operations of U.S. Government-Owned jet fuel stocks in Oman in support of OEF. These actions helped facilitate the establishment of procedures enabling contractors to receive electronic payment.

Over the last year, DESC-ME personnel have frequently been asked to negotiate with foreign contractors in the region on behalf of contracting officers based in the United States. A recent meeting in Dammam, Saudi Arabia, led to an agreement to begin invoicing on a 10-day cycle versus the current 30-day cycle. The change involved generating a computerized version of the contractor's invoice. This extra effort help overcome the often troublesome language barrier. This change benefited the contractor's cash flow and provided the U.S. government with greater visibility to track receipt discrepancies. The good will derived from this type of contractor support is



Dasht Rail Terminal in Dasht, Uzbekistan.

immeasurable and will undoubtedly enhance future support operations.

Central Asia, also known as the “Stans”, is another AOR for DESC-ME that continues to be a challenge for fuel support. The “Stans” include Kyrgystan, Uzbekistan, Kazakhstan, Tajikistan and Turkmenistan. They are all former republics of the Soviet Union that was formally dissolved in December 1991. Just gaining permission to meet with appropriate officials can be a time consuming challenge in these locales. In almost all cases, doing business with host nation officials involves arranging for interpreter support. It is all part of the business of providing fuel support to the warfighter.

Rail cars continue to be used in many locations in the Stans. In fact, at many fuel storage areas there are no truck loading facilities. Fuel is offloaded directly from rail cars into tank trucks and transported to locations such as Kharshi-Khanabad in Uzbekistan to support OEF operations. Offloading operations are accomplished by using in-line, Russian built, truck mounted pumps.

Seeing fuel delivered in these remote locations provides a great appreciation for the



Dasht Crew in Dasht, Uzbekistan.

cradle to grave fuel support U.S. military forces are receiving under extremely austere and difficult conditions. Today’s fuel support pipeline is stronger than ever before thanks to the overwhelming commitment from everyone in the fuel supply chain including contractors, bulk fuel suppliers, DESC Headquarters, DCMA, USCENTCOM and their components and all the deployed forces. DESC-ME’s successes can be attributed to strong, productive relationships with customers and suppliers in the AOR and a lot of hard work.



Unused Dasht underground storage tanks in Dasht, Uzbekistan.

Building the Pipeline

Early Fuel Support for Operation Enduring Freedom

*By Lt. Cmdr. Ted Kozlow, USNR
Capt. David Waddell, USA
DESC Middle East*

It was clear during the early stages of Operation Enduring Freedom that the Defense Energy Support Center (DESC) would blaze unfamiliar territory to support the war fighters in Central Asia. In fact, a whole new mindset was required to ensure the flow of fuel forward. The challenge was not only to find a quality source of supply, it was to implement a reliable ground resupply mechanism, coordinate the distribution management, provide “on the ground” assistance to the customer in setting up fuel receiving points and lastly, provide overarching quality assurance and surveillance throughout the fuel pipeline. DESC, with the assistance of the Defense Contract Management Agency (DCMA), was ready for the challenge!

In order to sustain U.S. forces for the long term, it was absolutely necessary for DESC to implement a ground resupply operation and completely replace the aerial resupply method that was in place. The ground movement of Jet A-1 into Pakistan and Afghanistan began when DESC contracted with Shell Pakistan Limited to deliver product to the three forward locations at Jacobabad, Pakistan and Bagram and Kandahar, Afghanistan. Joy Mullori and Roger Wilson of the Contracting Division in the Bulk Fuels Commodity Business Unit (CBU) at DESC Headquarters administered the contract. They made certain that orders and receipt documents were processed timely and accurately and that the invoices were paid and contractual obligations were met.

The coordination required to implement the contract was enormous and involved numerous individuals at DESC. The DESC Operations Center, headed by Army Colonel Jack Vance, was the focal point for meeting the fuel support requirements of United States Central Command



Shell Pak truck at Kamari Terminal in Karachi, Pakistan.

(USCENTCOM). The Operations Center addressed the ever-changing service and strategic air fuel requirements and coordinated the contracting mechanisms that would meet the requirement with the appropriate DESC CBU's. DCMA assisted by providing much needed personnel support in Pakistan to oversee the terminal operations.

DESC's Middle East Regional Office (DESC-ME), was also vital to the resupply operation. Because the customers and the supplier could not communicate with each other, DESC-ME synchronized the distribution management. Navy Reserve Lt. Cmdr. Ted Kozlow provided the liaison effort between the customer and the supplier, ensuring that the right amount of fuel was delivered at the right time. As the DESC-ME Operations Officer and the first line of communication with the customers forward, Kozlow was called upon to resolve the myriad of issues that the customers were facing, ranging from providing the right hose couplings to supporting Operation Anaconda.

Army Sgt. 1st Class Clay Allen, DCMA Quality Inspector, was assigned to DESC-ME to

conduct quality inspections and coordinate the orders at the Shell-Keamari terminal in Karachi, Pakistan. The Keamari terminal eventually became the sole source of supply for Jet A-1 to the air bases in Jacobabad and Kandahar. Mr. Nauman Jaffar, Shell-Pakistan Aviation Manager, provided the management support that was necessary to ensure uninterrupted terminal operations and to effectively respond to the enormous demands placed on Shell. The orders came in quickly, so the biggest problem encountered was finding enough truck resources to meet the demand. On the receiving end in Kandahar, Afghanistan, Army Master Sgt. Scott Marcinkowski (assigned from DESC Alaska) assisted the customers in setting up fuel receiving points and establishing accountability procedures.

Within a few weeks of the initiation of the ground resupply operation, the third delivery location was added. Bagram, Afghanistan was resupplied from the Shell-Chaklala terminal near the Pakistani capital of Islamabad. Air Force Master Sgt. Jim Gange, a DESC-ME Augmentee, was assigned the Shell-Keamari terminal in order to allow Sgt. 1st Class Allen to ramp up the operation at Shell-Chaklala. With Gange and Allen overseeing the terminals, Marcinkowski took his expertise to Bagram to assist the new customers at the end of the pipeline. Again, availability of trucks to meet the demand was the major challenge. Mr. Jaffar and Shell-Pakistan subcontracted the transportation



Early phases of operations at Kandahar, Afghanistan.



DESC-ME Commander, Lt. Col. Ralph Wells (right), presents Mr. Nauman Jaffar a plaque in appreciation for Shell Pakistan's untiring efforts in the initial stages of Operation Enduring Freedom.

to two local Pakistan trucking companies in order to build the fleet to a level that would sustain all three-operating locations.

Despite overcoming the initial ramp up effort of the Shell-Pakistan contract, DESC-ME continued to face numerous logistical challenges as the resupply operation into Afghanistan progressed. Efforts to supply fuel to forces that were supporting a war-torn and fragile interim government were often hampered by unexpected obstacles that confronted even the most seasoned logisticians. To the north, the travel distance, the terrain, and centuries-old hostility and resentment between Pakistan and Afghanistan often precipitated incidents of harassment, extortion, and truck hijackings for those drivers making the journey to Bagram. To the south, drivers encountered frequent rocket attacks at Kandahar. Shell-Pakistan's commitment and DESC's resolve to support the war fighter overcame many of these obstacles and carried the operation through without a single interruption.

Today the "logistics pipeline" is even stronger and far more capable of supporting the customer. The success is attributed to the lessons learned in the early phases of the mission and to the strong productive relationships with the customers and suppliers.

POLEX 2002

*By Master Sgt. Edward Lisowski, USA
DESC Americas East*

During the last two weeks in June 2002, over 4,700 reservists from across the United States stored and moved more than 6.8 million gallons of fuel received from Defense Fuel Support Points (DFSP) and refineries to Army, Navy and Air Force installations, and other Department of Defense (DoD) customers. Drivers pulling fuel tankers ranging in size from 5,000 to 7,500 gallon capacities drove through urban and rural areas of the country without incident.

This year's Petroleum, Oil and Lubricants Exercise (POLEX) was under the command of Army Col. Sam Calderon, 475th Quartermaster Group (QM GP). The 475th Group staff and members of the Defense Energy Support Center (DESC) located at Fort Belvoir, Va., Houston, Texas, and San Pedro, Calif., coordinated with commercial suppliers and DESC customers to provide "real-world" petroleum distribution training for the reserve POL companies/units.



Soldiers from the 900th Quartermaster Company, based in El Paso, Texas, disassemble a fuel bag farm at Fort Sill, Okla.



900th Quartermaster Company Soldiers put 20,000 gallon fuel bladders back into the container.

POLEX 02 involved not only 14 days of Annual Training (AT), but also several months of preparation by staff and unit personnel. The coordination included all aspects of safety and quality to ensure the product, vehicles, and service members completed the mission without incident. DESC assisted by checking every petroleum trailer for cleanliness and safety prior to the first day of POLEX.

POLEX 2002

Just prior to the kickoff of the exercise, DESC Americas East (DESC-AME) received notice that 67 DoD rail cars that support Fort Bragg, N.C. and Semour Johnson Air Force Base, N.C. had been removed from service, leaving two DESC customers without their primary resupply assets. DESC-AME and the 240th QM GP were able to relocate the 660th Transportation Company from Fort Dix, N.J. to Fort Bragg, N.C. Their ability to change locations on short notice shows just how versatile the reserve forces are. Kudos to Army Maj. Doerschuk, Commander of the 635th Petroleum Liaison Detachment and his staff for their proactive support. HOOAH!



Both Army and civilian petroleum trucks supplied Altus Air Force Base, Okla. during POLEX 2002.



Fuel System Supply Point in Fort Sill, Okla.



Army trucks line up to take on fuel at Conoco's Wynnewood Refinery in Okla.

DESC FORT DIX DISESTABLISHED

*By Thomas Korczynski
DESC Americas East*

In 2002, a reorganization of the Defense Energy Support Center (DESC) field structure in the continental United States (CONUS) resulted in the transfer of all DESC Fort Dix mission responsibilities to the new DESC Americas East office in Houston, Texas. DESC Fort Dix was disestablished on March 31, 2002.

DESC Fort Dix was organized at Olmsted Air Force Base, Pa. in the early 1950s as the Petroleum, Oil and Lubricants (POL) arm of the Middletown Air Materiel Area (MAMA), an element of the Air Force Air Materiel Command. As one of five CONUS field offices, the Olmsted office was responsible for storage and delivery of petroleum products to Air Force activities in the 13 northeastern states, the District of Columbia, and at overseas locations in Canada and Greenland. With the closure of Olmsted Air Force Base and the Middletown Air Materiel Area in 1967, the office was redesignated as Detachment 30, San Antonio Air Materiel Area (SAAMA) and relocated to McGuire Air Force Base, N.J.

With the advent of Integrated Material Management (IMM) in 1972, the Air Force POL mission was transferred to the Defense Logistics Agency, Defense Fuel Supply Center, (DFSC) and Detachment 30 was deactivated. The new organization was designated as DFSC-RA and the mission was expanded to include POL support to all military activities, the Coast Guard and other designated Federal agencies within the same 13-state region. In the late 1970s, the field office was redesignated as a regional office and became the Defense Fuel Region, Northeast. The office was expanded in 1982 to include a facilities engineering and facilities management oversight function for wholesale storage termi-

nals and again in 1984 to include a quality surveillance staff when that mission was transferred from the Defense Contract Management Agency.

Expansion of the Air Force mission at McGuire Air Force Base, N.J. during the early 1990s created a shortage of office space and forced the Defense Fuel Region, Northeast to relocate to Fort Dix, N.J. in December 1994. In 1996, the office mission was expanded to include military activities at overseas locations in Iceland, Greenland, the Azores and the Caribbean. Defense Fuel Region, Americas was established in 1996 as the sole fuel region in CONUS and Defense Fuel Region, Northeast was transferred to the new command as a subordinate Defense Fuel Office (DFO). In January 1998, DFO Fort Dix assumed responsibility for support of activities in North Carolina, while responsibility for the Caribbean area was transferred to DFO Houston. With DFSC's redesignation as Defense Energy Support Center, DFO Fort Dix was first renamed as Defense Energy Office (DEO) Fort Dix in February 1998 and finally as DESC Fort Dix in January 1999.



Grand Opening of Defense Fuel Region, Northeast.

DESC ST. LOUIS DISESTABLISHED

*By Thomas Korczynski
DESC Americas East*

In 2001, a reorganization of the Defense Energy Support Center (DESC) field structure in the continental United States (CONUS) resulted in the transfer of all DESC St. Louis mission responsibilities to DESC Americas East in Houston, Texas, and DESC Americas West in Los Angeles, Calif. DESC St. Louis was disestablished March 31, 2002.

DESC St. Louis was established in 1951 as an Aerospace Fuel Field Office under the United States Air Force Logistics Command to decentralize the management of product distribution. As one of five CONUS field offices, the St. Louis office was responsible for storage and delivery of petroleum products to Air Force activities in the 17 mid-western states.

With the advent of Integrated Material Management (IMM) in 1973, the Air Force Petroleum, Oil and Lubricants (POL) mission was transferred to the Defense Logistics Agency, Defense Fuel Supply Center, and the office was established as Defense Fuel Supply Center Field Office (DFSC-SL). The mission was expanded to include POL support to all military activities and other designated Federal agencies within the same 17-state region. In 1974, the field office was redesignated as a regional office and became the Defense Fuel Region, Central (DFR-Central). The office was expanded first in 1982 to include a facilities engineering and facilities management oversight function for wholesale storage terminals and again in 1984 to include a quality surveillance staff when that mission was transferred from the Defense Contract Management Agency.

For 23 years, the St. Louis office was located at 8900 South Broadway in St. Louis, Mo. On August 1, 1993, DFR-Central employees watched



Defense Energy Support Center St. Louis office at the historical Jefferson Barracks.

as the Mississippi River crested at a record level of 49.7 feet, 19.7 feet above the flood stage. The river's final crest filled the Region office with approximately 14 feet of muddy water. The flood, now known as the "Great Flood of 93," lasted 80 days, breaking the 20-year record for most consecutive days above flood stage. The flooding forced the Region to evacuate and immediately set up temporary operations at the Aviation and Troop Command facility at 4300 Goodfellow Boulevard, north of St. Louis. DFR-Central continued to operate from these temporary quarters until September 12, 1994, when they relocated to their present location at the historical Jefferson Barracks.

Defense Fuel Region, Americas, was established in 1996 as the sole fuel Region in CONUS and Defense Fuel Region, Central was transferred to the new command as a subordinate Defense Fuel Office (DFO). With DFSC's redesignation as Defense Energy Support Center (DESC), DFO St. Louis was first renamed as Defense Energy Office (DEO) St. Louis in February 1998 and finally as DESC St. Louis in January 1999.

MISSILE FUELS

DESC ENSURES TITAN ROCKETS WILL LAUNCH AND THE SPACE SHUTTLE WILL FLY

By Sharon Murphy
Director, Missile Fuels

In the space launch industry, there are several critical commodities that have limited suppliers, if not single production facilities. Dinitrogen Tetroxide, more commonly known as N_2O_4 , is one such commodity. So when Vicksburg Chemical Company, the U.S. government's sole producer of N_2O_4 for over 23 years, filed for bankruptcy protection under Chapter 11 in mid-March 2002, the Defense Energy Support Center (DESC) Missile Fuels Commodity Business Unit (CBU) immediately sprung into action to ensure an uninterrupted supply of N_2O_4 . N_2O_4 is critical to National Defense and Space Launch Programs as is used primarily as an oxidizer, that when combined with hydrazine, a fuel, creates propulsion to launch the United States Air Force (USAF) Titan II and IV rockets, as well as the Delta and Atlas rockets. In addition, it is used to maneuver the NASA Space Shuttle as it docks with the International Space Station.

The first and foremost task was to secure another supplier. And, to do it competitively, if possible. After extensive market research and discussion with industry, it was clear competition was possible. The solicitation was issued on June 20, 2002, and in less than 60 days later, DESC awarded the five-year contract to Missis-



DESC Missile Fuels Director, Sharon Murphy, briefs Col. John Insprucker, Air Force Titan Program Manager, and Lt. Col. Mike Schalck, Air Force Delta Launch Manager on the new Dinitrogen Tetroxide contract. Attendees included Ray Roof, Missile Fuels Logistics Chief, and Ken Grams, Missile Fuels Chemist.

sippi Chemical Corp (MCC) of Yazoo City, Miss. The new contract will produce an estimated \$10 million savings over the previous Vicksburg Chemicals contract.

The new N_2O_4 supplier is off to a great start. The contract requirement to produce a pre-production sample from a "pilot plant" within 10 days after contract award, was met in five days. The samples from the pilot plant passed full specification testing with flying colors, as well. MCC is very enthusiastic about being the

government's new N_2O_4 supplier – and by all indications, it's going to be a good partnership.

And what do DESC's customers say? The Missile Fuels' N_2O_4 Team held a customer meeting on August 21, 2002, to brief the new contract. In addition, members of the N_2O_4 Team headed to California the following week to brief the USAF Space and Missile Command. One thing is certain – all customers are relieved that the supply of N_2O_4 will go uninterrupted with the end result being continued support to major National Defense and Space Launch Programs.

And what about the short term? Knowing that a new supplier would need time to retrofit or possibly even build a new N_2O_4 production facility, the Missile Fuels N_2O_4 Team put an inventory shore-up plan into place the same week that Vicksburg Chemical Company de-

MISSILE FUELS



Attendees during contract signing: Bob Mayfield (seated), Missile Fuels Contracting Officer; (from left to right) J. David Pierce, Manager of Process Engineering, Mississippi Chemical Corporation; Larry Brehm, Missile Fuels Contracting Division Chief; Ellen Shannon, Missile Fuels Contract Specialist; Randy Weimer, Manager of Industrial Sales; and Jimmy Hudson, Team Chief for Storage and Production.

clared Chapter 11. DESC bought all the existing N_2O_4 feedstock that Vicksburg had on hand, called “brown,” and ordered it refined into the varying grades of N_2O_4 that forecasted requirements dictated. Most of the “brown” feedstock was refined into low iron Mon-1, which the Titan II and IV burns, with the other major production being low iron Mon-3, primarily used by the Space Shuttle. The Commodity Business Unit needed to ensure all customers’ requirements would be met with as much product as possible. The N_2O_4 Requirements folks called each individual customer and re-verified both projected launch dates and estimated quantities of N_2O_4 needed for mission-critical space launches. On an interim basis, the N_2O_4 Contracting Officer negotiated government use of Vicksburg’s storage tanks to store Defense Logistics Agency-owned product at no cost to the government!

Then in early July, DESC’s Materiel Support

Branch executed what has become known to all as “The Plan.” All product was transferred to trailers with shipment movements starting after the 4th of July holiday. Since N_2O_4 is considered a hazardous chemical, transportation over our nation’s highways require special procedures, to include a Technical Escort Team. The last remaining product was then transferred to cylinders. A total of eight trailers and numerous cylinders were shipped to Vandenberg Air Force Base (AFB) in California, as well as four trailers and six cylinders to Kennedy Space Center (KSC)/Cape Canaveral Air Force Station (CCAFS) in Florida. Vandenberg AFB also agreed to receive and store empty nitric acid drums. In addition, the 30th Space Wing (30SW) staff at Vandenberg also agreed to fill any and all cylinders for other customers not located at Vandenberg. Without the assistance of 30SW, Vandenberg AFB, NASA, KSC, CCAFS and United Paradyne Corp. (UPC), DESC would not have been able to execute such an industrious and expedited Plan.

With the new N_2O_4 contract in place, as well as enough product stored at government locations on both the East and West coasts for all launches through July 2003, the DESC Missile Fuels’ CBU has once again assured “all systems are go” – there will be a continued supply of one of this nation’s most essential space launch commodities – N_2O_4 .

MISSILE FUELS

DESC Missile Fuels Attends 38th Joint Propulsion Conference

By Charlene Smoot, Missile Fuels



DESC Missile Fuels team members (from left to right) Master Sgt. Thomas Luebecke, USAFR, Michael Miller, Charlene Smoot, and Lt. Col. Joseph Brezovic, USAFR.

DESC-Missile Fuels (DESC-M) team members Lt. Col. Joseph Brezovic, Charlene Smoot, Master Sgt. Thomas Luebecke, and Michael Miller attended the 38th Joint Propulsion Conference held at the Indiana Convention Center from July 8 – 11, 2002. This was DESC-M's first major conference and exhibit since its establishment on October 1, 2001. The purpose of the conference was to gather information pertaining to new and upcoming fuels and oxidizers to be used in future space programs.

The DESC corporate booth was set-up in the exhibit section of the conference to market Missile Fuels products and services. The exhibit provided the Missile Fuels team an excellent opportunity to educate conference attendees

about its organization and mission.

The DESC-M team held a free raffle to give away a 17-inch wooden SR-71 airplane model. Conference attendees put their business cards into a bowl for a chance to win the model. The winner was Charles Kappenstein, a professor at the University of Poitiers, France, and a known supporter of propulsion work on hydrogen peroxide.

The conference was extremely informative and well attended by the space propulsion industry and it was a great opportunity for the DESC-M team to create and maintain positive relationships with military services, commercial entities and universities.



Lt. Col. Joseph Brezovic, USAFR, presents the SR-71 model to Charles Kappenstein.

NEWSMAKERS

Passero is Deputy Director of Operations



Col. Stephen P. Passero

Col. Stephen P. Passero, USA, became the Defense Energy Support Center Deputy Director of Operations in September 2002. He replaced Col. Jack L. Vance, USA, who transferred to Logistics Operations at the Defense

Logistics Agency. Passero was previously assigned as Commander, DESC Europe.

Passero is a native of Richmond, Va. He began his military career when he enlisted in the Army as a private in 1974. After attending Officer Candidate School, he was commissioned as a 2nd Lieutenant in the Quartermaster (QM) Corps in 1975.

Passero's first assignment as an officer was in the 2nd Supply & Transport Battalion, Camp Casey, Korea, where he served as a petroleum platoon leader. Reassigned to Ft. Lee, Va., he served as the S-3 training officer, 240th QM Battalion and later as aide-de-camp for the Commander, Troop Support Agency.

Promoted to Captain and reassigned to Ft. Jackson, S.C., Passero served first as a battalion executive officer, then as a company commander of a basic training company and finally as the Brigade S-4.

In 1983, Passero was assigned to the 3rd Armored Division, Frankfurt, Germany, where he served first, as the petroleum officer, Division Materiel Management Center (DMMC) and later as the executive officer for the DMMC.

Reassigned to V Corps in Frankfurt, Passero served as the corps petroleum officer until 1987 when he was promoted to Major and reassigned

to Ft. Drum, N.Y. While at Ft. Drum, he was the battalion S-3 and executive officer of the 548th Supply and Service Battalion and later deputy G-4, 10th Infantry Division. He was assigned to Headquarters, United States Army Pacific (USARPAC), Ft. Shafter, Hawaii, in 1990 where he served as petroleum officer.

Selected for Lt. Col. and battalion command, Passero was next assigned as the executive officer, 24th Corps Support Group at Ft. Stewart, Ga., and following that assignment, assumed command of the 260th Quartermaster Battalion, Hunter Army Airfield, Savannah, Ga. in 1994.

Returning to Germany in 1996, Passero served as the United States European Command joint petroleum officer, and later as chief, Joint Logistics Operations Center, Stuttgart, Germany. Promoted to Colonel on August 1, 1998, Passero attended the Air War College, and upon graduation, assumed command of the Defense Energy Support Center, Europe in August 1999.

Passero received his Bachelor of Science degree from Coker College, Hartsville, S.C., and a Master's Degree in Strategic Studies from the Air University, Montgomery, Ala.

His military education includes the Quartermaster Officer Basic and Advance Courses, the Petroleum Officer Course, Combined Armed Services Staff School, U.S. Army Command and General Staff College, and most recently the Air War College at Maxwell Air Force Base.

His decorations include the Defense Superior Service Medal, Defense Meritorious Service Medal, Army Meritorious Service Medal with 5 Oak Leaf Clusters, the Defense Commendation Medal, the Army Achievement Medal, the Humanitarian Service Medal, the Good Conduct Medal and the Meritorious Unit Award with Star.

CHANGE OF COMMANDS

DESC Europe

*By Lana D. Hampton
Corporate Communications*

Defense Energy Support Center (DESC) Europe held a change of command ceremony on August 7, 2002 at the Wiesbaden Army Airfield in Wiesbaden, Germany.

Army Col. Stephen Passero, Commander, DESC Europe, relinquished command to Army Col. Tony Kazmierski. Passero was awarded the Defense Superior Service Medal by DESC Director, Mr. Jeffrey A. Jones, in recognition of his accomplishments while in command of DESC Europe. Passero's next assignment is DESC Headquarters at Fort Belvoir, Va., where he will serve as the deputy director of operations.

Kazmierski was previously assigned as the deputy co-director for the United States Central Command's (USCENTCOM) friendly forces coordination cell in Riyadh, Saudi Arabia. He was responsible for liaison with the Saudi Ministry of Defense and Aviation in support of Operations Southern Watch and Enduring Freedom.

DESC Europe is the in-theater manager for bulk fuel storage and distribution in Europe. It has subordinate offices in Kaiserslautern, Germany; Livorno, Italy; Zagreb, Croatia; Incirlik, Turkey; Rota and Madrid Spain; and London, England.



DESC Americas

The Defense Energy Support Center's (DESC) United States based field office, DESC Americas, held a change of command ceremony on July 23, 2002 at the Andrew T. McNamara Headquarters Complex in Fort Belvoir, Va. Army Col. David W. Russell, Commander, DESC Americas,

relinquished command to Army Col. Keith R. Stedman. Russell was awarded the Defense Superior Service Medal by DESC Director, Mr. Jeffrey A. Jones, in recognition of his accomplishments while in command of DESC Americas. Russell's next assignment is at the Army Materiel Command in Alexandria, Va.

Stedman was previously assigned as Commander, 200th Materiel Management Center, in Kaiserslautern, Germany and became the 4th commander of DESC Americas.

This ceremony also marked the relocation of DESC Americas' Headquarters from Houston, Texas, to Fort Belvoir, Va.



CHANGE OF COMMANDS

DESC Korea



Lt. Col. Heidi H. Graham, USA, accepts the DESC-Korea colors from Capt. David S. Douglas, USN, on June 14, 2002, in Taegu, Korea. Graham took command from Lt. Col. Jay D. Meyer, USA.

DESC Japan



Lt. Col. Rob Letourneau, USAF, assumes command of DESC-Japan on September 18, 2002. Attendees included logisticians from United States Forces Japan, 5th Air Force, and Japanese petroleum industry representatives.

DESC Alaska

On June 21, 2002, Lt. Col. Steven D. Kephart, USAF, took command of DESC-Alaska. Kephart's previous assignment was as the Commander, 366th Supply Squadron, Mountain Home Air Force Base, Idaho. He was commissioned in September 1986 through the Officer Training School, Medina Annex, Lackland Air Force Base, Texas. Kephart has served in numerous supply/fuels and logistics plans positions. He has a Master's Degree in Logistics Management from the Air Force Institute of Technology at Wright Patterson Air Force Base, Ohio, and is a graduate of Pennsylvania State University with a Bachelor of Science Degree in Petroleum and Natural Gas Engineering. Kephart and his family are proud to be part of the DESC team and are looking forward to both living and working in Alaska—the last frontier.



Lt. Col. Steven D. Kephart, USAF, accepts the DESC-Alaska colors from Capt. David S. Douglas, USN, on June 21, 2002.

DESC EMPLOYEE OF THE QUARTER

Second Quarter



Joy Mullori, Employee of the Quarter for the Second Quarter, Fiscal Year 2002.

Ms. Joy Mullori was selected as the Defense Energy Support Center's Employee of the Quarter for the Second Quarter, Fiscal Year 2002. Mullori, assigned as a Supervisory Contract Specialist, Contracting Division, has played a key role in DESC's overall efforts to support the military forces engaged in Operation Enduring Freedom (OEF) and in the recently completed Operation Anaconda. She was responsible for awarding an emergency contract to Shell Aviation to provide over 7,000,000 gallons of jet fuel to Bagram and Kandahar, Afghanistan and Jacobabad, Pakistan. She also received a requirement to buy 236,886,000 gallons of JP-5, which is the largest single supplemental procurement for JP-5 since Operation Desert Storm. In addition to the critical contracting support for OEF, Mullori also purchased an urgent cargo of EN590 to support the Israel Foreign

Military Sales program. Her outstanding performance manner has earned her the highest degree of confidence and respect from her employees, her managers and her peers. She tackles each new contracting challenge with determination, perseverance and a sense of humor.

Third Quarter

Army Master Sgt. Scott Marcinkowski of DESC-Alaska was selected as the Defense Energy Support Center's Employee of the Quarter for the Third Quarter, Fiscal Year 2002. Marcinkowski, serving as Operations Non-Commissioned Officer, provided exemplary service during a 90-day deployment to Pakistan and Afghanistan in support of Operation Enduring Freedom and Noble Eagle. He served as DESC's focal point for providing critical quality support by inspecting potential vendors, conducting pre-award surveys, investigating sources of supply, evaluating storage and distribution capabilities, and scrutinizing transportation companies' post-award surveys. Within days of completing his deployment, he volunteered to head-up the interior inspection of barges in Seattle, Wash., in support of Operation Cool Barge (annual re-supply of Aleutian Island bases). Additionally, he assisted the Defense Contract Management Agency quality assurance representative (QAR) with another barge inspection and loading operation in Tacoma, Wash. This effort later provided over 3.5 million gallons of on-specification aviation fuel to King Salmon and Eareckson Air Force Stations without incident. Marcinkowski's outstanding leadership and dedication to provide quality support to Alaska has definitely earned him the respect and admiration from his chain of command as well as those outside of DESC.



Master Sgt. Scott Marcinkowski, Employee of the Quarter for the Third Quarter, Fiscal Year 2002.

Industrial College of the Armed Forces Energy Seminar Held

*Maureen S. Crandall, Ph.D.
Professor of Economics*

The 2001-2002 Industrial College of the Armed Forces (ICAF) year had only begun when the September 11th tragedy occurred. While the Industry Studies program proceeded, the energy seminar's normal visits to locations such as a nuclear power plant, an electricity dispatch center, and the New York Mercantile Exchange were not permitted. In addition to local visits, we traveled to Houston, Texas in April and to Australia in May. This year we were fortunate to have Defense Energy Support Center's (DESC) Kelly Morris enrolled. Her presence at visits with Exxon, Shell and British Petroleum (BP) notably raised their interest in both our program and in maintaining good relations with DESC.

ICAF requires each student to study a strategic industry and assess its role in national security as a means of developing and broadening its students' strategic thinking capabilities. Current energy events helped focus the minds: Enron and Andersen, energy bills in Congress, California electricity developments, and Organization of Petroleum Exporting Countries (OPEC) decisions. We covered oil, natural gas, coal, electricity, nuclear power, alternative energies, and developments on the energy and environmental technology fronts. We supplemented the classroom experience with site visits locally, including the Department of Energy, a coal-fired power plant, a waste-to-energy plant, a photovoltaics plant, a wind farm, an underground coal mine, and a test drive of the newest in automotive technology.

During our visit in Houston, we visited with the top management at Shell and at Shell's Deer Park refinery. Our next stops were with ExxonMobil at an oil field, and a gas treatment plant. Subsequently, the U.S. Coast Guard (USCG) gave us a tour of the Houston Ship Channel and an explanation of USCG security



Industrial College of the Armed Forces students during Energy Seminar travel in Houston, Texas.

responsibilities. We visited Galveston's offshore rig museum, Halliburton Energy Services and its Landmark and Magic Earth subsidiaries. We saw BP's geovisualization technology, and heard its environmental views. At Reliant, we learned about Texas electricity deregulation, and at Entergy-Koch we discussed energy trading and toured the trading floor.

We traveled to four cities during our visit in Australia. While in Canberra, we heard from both the Embassy team and Australian energy organizations. Like the United States, Australia is reviewing its energy policy. Economic, security and environmental concerns similar to ours are being voiced; the difference is that Australia for the most part is demand constrained, while the United States, in some fuels, is supply constrained.

While in Melbourne, we visited the headquarters of BP Australia, the National Electricity Market Management Company (NEMMCO), and Rio Tinto. BP called in people from all over the country to discuss oil and gas markets, Timor Sea and Northwest Shelf developments, shipping, macroeconomics, and environment. NEMMCO was particularly interested in letting Americans know that they

will not repeat California's mistakes. Rio Tinto explained its mining operations in an Australian context, and we subsequently visited a Rio Tinto open cut mine.

Our visits in Sydney included BP Solar followed by a tour of the Sydney Olympic facilities with BP's solar lighting, the Australian Gas Light Company (AGL), the energy research center at the University of New South Wales, and ExxonMobil on the Papua New Guinea natural gas project. In Darwin, now the hub for Timor Sea energy developments, several natural gas projects are expected to move ahead. We visited Phillips, Woodside and the Northern Territories Office of Territory Development. Darwin is on the cusp of becoming a huge new energy center, and we felt we were there at the creation. These are the kinds of travels from which good

academics and memories are made; our debt to DESC is great. Upon the students' return, they finished their executive paper and presented the final brief. Joining them were DESC's former Deputy Director of Operations Col. Jack Vance, and Director of Direct Delivery Fuels John Bartenhagen. The guests' goals were to take the brief and then ask probing questions; mission accomplished with panache!

The current ideas include western Canada, and later perhaps both sides of the Caspian Sea with return through Istanbul. With DESC's support, our programs have worked. We have the responsibility and the joy of opening the world of energy each year to a new group of interested and exceptionally capable ICAF minds.

Fuel Line: Why did you decide to attend ICAF?

Kelly: ICAF is the designated school for the Senior Acquisition Course (SAC). This is the capstone course for acquisition professionals. As an acquisition professional in the Contracting Career field, I wanted to attend SAC to gain a broader perspective on policies and actions that affect the Department of Defense acquisition community and national security issues related to contracting with the commercial sector. The SAC is a part of the broader ICAF education experience which includes Military and Grand Strategy, Political Science, Economics, Strategic Leadership and a variety of other courses intended to enable a person to look at the "big" national security picture. I not only wanted to attend ICAF for the acquisition experience, but I also wanted to



Kelly Morris, Deputy Director for Readiness and Customer Support, holds a piece of coal she mined at the Blacksburg #2 coal mine on the W. Va./Pa. border.

see how the national security world revolved outside of DESC. For years I had been working in an operational environment and I wanted to see how DESC/DLA fit into the overall picture.

Fuel Line: How will your training be used at DESC?

Kelly: Upon my return to DESC, I was tasked with

establishing a Customer Support Office. This included the development and implementation of a Customer Relationship Management Program (CRM) for DESC and DLA. CRM focuses an organization on becoming customer-centric and establishing and maintaining mutually beneficial long-term relationships with customers. The training I received at ICAF fits in well with my new job, especially the Strategic Leadership and Military Strategy/Logistics courses. Strategic Leadership focused me on thinking at a strategic level and Military Strategy/Logistics taught me more about the Military Services, the Combatant Commands, the tools available, and support needed for the War Fighter. I am already using this knowledge as I work to establish the Customer Support Office.

See ICAF, page 25

Fuel Line: What did you enjoy most about ICAF?

Kelly: I truly enjoyed getting to know the diverse student population - from the military officers to the International Fellows, each student had a unique point of view and perspective on the topics we were learning about. I also really enjoyed the Energy Industry study. Even though I had worked in both the petroleum and natural gas areas at DESC, I had never had an energy course that surveyed all aspects of the energy industry at the strategic, operational and tactical levels. For me, the highlights of this industry study was a trip to a coal mine in W. Va./Pa. where we descended 800 feet under the earth and watched coal mining in action.

I also mined a bit of coal for myself! Also, I will never forget the journey to Australia where we studied all aspects of their energy industry. Australia's energy industry is quite modern and they are grappling with similar issues such as retail electricity deregulation.

Fuel Line: How did the field studies enhance your training?

Kelly: Although I already had some exposure to natural gas processing and refining, the field studies definitely reinforced the operational knowledge I already had in these areas. Additionally, I had never had any exposure to the coal, wind, waste-to-energy, nuclear and electricity segments of the industry. Additionally, the latest



Kevin Ahern, DESC Director of Energy Enterprise with Kelly Morris at ICAF. Ahern discussed a program manager's perspective on acquisition during his visit.

technology in 3-D seismic imaging in the upstream oil segment was fascinating. I truly feel like I am an energy expert as a result of my training.

New Director at Facilities and Distribution Management



DESC Facilities and Distribution Management welcomed its new Director, Lt. Col. Donald Flowers, USAF and his wife Jena, during a picnic at Castle Park at Ft. Belvoir, Va. on August 8, 2002. Prior to his arrival at DESC, Flowers attended the Air War College at Maxwell Air Force Base, Ala.

Mr. Han, Sang Tok

A.K.A. “The Godfather”

By Lt. Col. Heidi H. Graham, USA
Commander, DESC-Korea

“Ask Mr. Han, he’ll know.” That’s the answer to many of the questions that come up in the day-to-day operations at DESC-Korea. Mr. Han, Sang Tok has been moving fuel for the U.S. government for forty-five years and is still going strong. At sixty-two years, Han looks like a much younger forty, thanks to his high energy level, love of hiking and can-do attitude.

Han’s tenure as a member of the Team-Korea started in 1957 when he was hired by the Inchon Petroleum Depot. He was responsible for coordinating fuel distribution by truck and rail from the depot to air bases and Army camps throughout the Republic of Korea (ROK). In 1972, the United States finished construction on the Trans-Korean Pipeline and created the Petroleum Distribution System Korea (PDSK) to run it. Han played a key role in PDSK as head of the Transportation Section and continued to support U.S. forces in Korea when the 2nd Quartermaster (QM) Group took over operation of the TKP. Han became known as the “Godfather” while working for the 2nd QM Group as he tirelessly and consistently found innovative ways to provide support to his customers.

In 1992, when the Defense Energy Support Center activated its first fuel office on Camp Walker Korea and began hiring staff, they quickly snapped up Han to head the transportation office where he works today. Every year, Han moves over 18,000,000 gallons of fuel to points all over Korea by truck and rail. He is responsible for permanent change of station moves and also manages DESC Korea’s vehicle fleet. He is truly the “Godfather” of petroleum distribution in support of U.S. forces in Korea.



Mr. Han begins each day by raising both the American flag and the DESC-Korea colors in front of the headquarters building.

When asked why he has worked for the U.S. government for 45 years, his answer is simple. “During the Korean War, U.S. soldiers were very kind to me. I owe the United States a great deal.” That loyalty is evident every morning as Han performs his daily ritual of raising both the United States and Republic of Korea flags in front of the DESC Korea headquarters building. The morning just wouldn’t be the same without the chance to pay respect to both colors with a man who has epitomized Korean American cooperation for longer than some of us have been born.

Han does not limit his energy to his work. He is very active in his church, recently returning from a mission trip to Russia and volunteering at the local orphanage. He is also a leader in his community, serving as president of the Taegu Korean Supervisors Society. Han does it all, has seen it all, and is a living testimony to the entire history of post-Korean War petroleum support to the United States. Hats off to the Godfather of petroleum in the Republic of Korea.

DESC Employee Selected for DLA's Professional Enhancement Program

By Lana D. Hampton
DESC Corporate Communications



Greg Jackson, Defense Logistics Agency's Professional Enhancement Program selectee.

Greg Jackson, an Energy Management Specialist with the Natural Gas Division of the Installation Energy Commodity Business Unit, was selected for the Defense Logistics Agency's Professional Enhancement Program. He applied for the program because he wanted to take on the challenge of learning another field.

Jackson began the one-year program in September at DLA's Readiness and Customer Support Office. He will be testing different function elements of the Integrated Data Environment (IDE) system. IDE will become a single source for DLA logistic data by incorporating functions such as Business Modernization, Logistic Policy, Acquisition Management, Readiness and Customer Support and Business Management. Jackson's role is to ensure all DLA users have real time access to logistic data.

The purpose of the Professional Enhancement Program is to provide cross training for employees at the middle, senior, and executive levels via rotational assignments. These long-term training opportunities are designed to expose participants to a variety of managerial and/or technical skills and a breadth of knowledge that improves the capability of the DLA workforce.

Promotions



Capt. Stu D. Funk, USN, DESC Deputy Director (right), promoted Cmdr. David N. Fowler, USN, to his current rank on August 2, 2002. Fowler is the Deputy Contracting Chief in the Bulk Fuels Commodity Business Unit.



Lt. Col. Charles F. Coan, USA, Commander, DESC-Americas East (right), promoted Major Gregory Drake, USA, to his current rank on September 30, 2002. Drake is the Plans and Operations Officer for DESC-Americas East.

RETIREMENTS



DESC Pacific employee Gary Moessinger (right) receives a farewell Aloha Board from Capt. Dave Douglas, USN, Commander, DESC-Pacific. Moessinger retired after 38 years of faithful government service. Gary and his wife Rita plan to settle down on their 25-acre ranch in Northern Indiana. “Fair winds and following seas to Gary and Rita.”



Senior Master Sgt. Kenneth R. Hieber, USAFR, retired after 42 years of service to the United States Air Force in August 2002. He has served in various roles within DESC during his career. During his retirement ceremony, Hieber was presented the Defense Meritorious Service Medal by Lt. Col. Larry Cox, USAFR.



Glenda Weed’s career spanned 30 years of government service. She began her career in January 1969 as a Secretary at Tinker Air Force Base, Okla. She held several secretarial jobs at Thirteenth Air Force and the 3rd Tactical Fighter Wing at Clark Air Force Base in the Republic of the Philippines from January 1971 to June 1991. In August 1992, she came to work for DESC-Alaska as the Commander’s Secretary until a reorganization combined several functions into her most recent position as Computer Specialist in April 2001. She remained in this position until her retirement in September 2002.

AWARDS

Major LaTanya Y. Wilson, USAFR, was awarded the Joint Service Commendation Medal for her achievements as Regional Petroleum Logistics Officer, Contingency Plans and Operations Division, Defense Energy Support Center, from March 1999 to March 2002.

Lt. Col. Gerald J. David, USAF, was awarded the Defense Meritorious Service Medal for his achievements as Contingency Plans & Operations Chief of the Defense Energy Support Center, from June 1999 to July 2002.

Lt. Cmdr. Timothy L. Daniels, USN, was awarded the Meritorious Service Medal for his achievements as deputy to the Director, Change Management, Defense Energy Support Center, from June 2001 to July 2002.

Col. David W. Russell, USA, was awarded the Defense Superior Service Medal for his achievements as Commander, Defense Energy Support Center Americas, from September 1999 to July 2002.

Lt. Col. Mark A. Aicher, USAF, was awarded the Defense Meritorious Service Medal for his achievements as Commander, Defense Energy Support Center, Japan, from July 1999 to July 2002.

Col. Jack Vance, USA, was awarded the Defense Superior Service Medal for his achievements as Deputy Director of Operations, Defense Energy Support Center, from June 1999 to August 2002.

Col. Stephen Passero, USA, was awarded the Defense Superior Service Medal for his achievements as Commander, Defense Energy Support Center-Europe, from August 1999 to August 2002.

Lt. Col. William V. Edmonds, USAFR, was awarded the Defense Meritorious Service Medal for his achievements region petroleum logistics officer, Contingency Plans and Operations Division, Defense Energy Support Center, Headquarters, from September 1998 to August 2002.

Sgt. First Class William R. Pollak, USA, was awarded the Joint Service Achievement Medal for his achievements in support of Operation Enduring Freedom while assigned to Defense Energy Support Center-Middle East, from July 2002 to September 2002.



Lawrence Robbinson, Virginia Elk of the Year.

Lawrence "Robbie" Robbinson was recognized as Elk of the Year on May 28, 2002, by the Virginia Improved Benevolent Protective Order of Elks during its 79th State Convention. Robbie has served the Alexandria, Va., community via numerous organizations such as the National Association of the Advancement of Colored People (NAACP), American Red Cross, United Way, Young Men's Christian Association (YMCA), Alexandria Hospital, and Alexandria Youth Services. Robbie is a supply management specialist in the Executive Support Office at DESC Headquarters.

2002 American Petroleum Institute Winners

*By Herbert Proksch
Naval Petroleum Office*

The Commander of Naval Supply Systems Command (NAVSUP), Rear Adm. Justin D. McCarthy, recently announced the 2002 Navy and Marine Corps winners for the American Petroleum Institute Awards for Excellence in Fuels Management. The awards are presented annually under the sponsorship of the American Petroleum Institute, an internationally recognized petroleum trade organization, to recognize activities and personnel that made the most significant contributions to the Department of the Navy fuel operations, petroleum supply chain management and Fleet fuel support. McCarthy stated, "The awards celebrate the daily accomplishments of countless professionals involved in the Naval petroleum supply chain who can take pride in the vast

amount of hard work, dedication, and professionalism displayed in supporting our warfighter on a daily basis."

The Honorable Mr. Hansford T. Johnson, Assistant Secretary of the Navy, Installation and Environment; Mr. Red Cavaney, President and CEO, American Petroleum Institute; Rear Adm. Anthony W. Lengerich, Deputy Director, Fleet Readiness Division, OPNAV N43B; and Brig. Gen. Robert C. Dickerson, Jr., Director, Logistics Plans, Policies and Strategic Mobility Division, presented the awards in Washington, D.C., during DESC's 2002 Worldwide Energy Conference. The following activities and personnel were recognized for their accomplishments and contributions:



Fleet and Industrial Supply Center Jacksonville. L to r. Lt. Nanny Ganuza, Fuels Intern, FISC Jacksonville; Brig. Gen. Robert C. Dickerson, Jr., Director, Logistics Plans, Policies and Strategic Mobility Division; Rear Adm. Anthony W. Lengerich, Deputy Director, Fleet Readiness Division, OPNAV N43B; Lt. Cmdr. Fred Conde, Fuels Officer, FISC Jacksonville; Mr. Red Cavaney, President and CEO, American Petroleum Institute; Mr. Robert Babick, Fuels Director, FISC Jacksonville; the Honorable Mr. Hansford T. Johnson, Assistant Secretary of the Navy, Installation and Environment; and Mr. Randy McCormick, Deputy Fuels Director, FISC Jacksonville.



Naval Air Facility Atsugi, Japan. L to r. Brig. Gen. Robert C. Dickerson, Jr., Director, Logistics Plans, Policies and Strategic Mobility Division; Rear Adm. Anthony W. Lengerich, Deputy Director, Fleet Readiness Division, OPNAV N43B; Senior Chief Petty Officer John Floyd, Fuels Officer, NAF Atsugi; Mr. Red Cavaney, President and CEO, American Petroleum Institute; Petty Officer 1st Class Jose Butron, Fuels Supervisor, NAF Atsugi; the Honorable Mr. Hansford T. Johnson, Assistant Secretary of the Navy, Installation and Environment; and Mr. Yoshifumi Yamaguchi, Fuel Operations Foreman, NAF Atsugi.

Navy Bulk Fuel Terminals

Fleet and Industrial Supply Center (FISC)
Jacksonville, Fla.

Navy Retail Fuel Activities

Naval Air Facility Atsugi, Japan

Marine Corps Fuel Activities

Marine Corp Base Hawaii, Kaneohe Bay, Hawaii

Marine Corps Tactical Units

Marine Wing Support Squadron 274,
Cherry Point, N.C.

Navy Fuel Officer of the Year

Lt. Jeffrey S. Hedrick, Fuels Officer,
Navy Support Facility Diego Garcia

Navy Fuels Chief Petty Officer of the Year

Chief Petty Officer David J. Stroud,
Fuel Division Leading Chief Petty Officer,
Navy Support Facility Diego Garcia

Navy Fuels Petty Officer of the Year

Petty Officer 1st Class Allen T. Ocampo,
Operations Supervisor, Hakozaki Terminal,
Yokosuka, Japan

Navy Fuels Civilian of the Year

Mr. Herbert Kikuchi, Fuel Operations Supervisor,
FISC Pearl Harbor, Hawaii

Marine Corps Fuels Officer of the Year

Chief Warrant Officer Dominique Davis,
Bulk Fuel Operations Officer, Camp Hanson,
Okinawa, Japan

**Marine Corps Fuels Staff Non-Commissioned
Officer of the Year**

Staff Sgt. Kevin Pierre, Bulk Fuel Platoon Sgt.,
Camp Hanson, Okinawa, Japan

**Marine Corps Fuels Non-Commissioned
Officer of the Year**

Sgt. Kenneth Esch, Refueler Operator/Assistant
Refueler Chief, Marine Corps Air Station,
Cherry Point, N.C.

Marine Corps Fuels Civilian of the Year

Mr. Harold Taylor, Fuels Distribution System,
Camp Lejeune, N.C.



Marine Corps Base Hawaii. L to r. Rear Adm. Anthony W. Lengerich, Deputy Director, Fleet Readiness Division, OPNAV N43B; Mr. Edward Campbell, Fuels Officer, MCB Hawaii; Brig. Gen. Robert C. Dickerson, Jr., Director, Logistics Plans, Policies and Strategic Mobility Division; Lt. Cmdr. Robert Franks, Supply Officer, Marine Corps Base Hawaii; Mr. Red Cavaney, President and CEO, American Petroleum Institute; and the Honorable Mr. Hansford T. Johnson, Assistant Secretary of the Navy, Installation and Environment.



Marine Wing Support Squadron 274. L to r. Rear Adm. Anthony W. Lengerich, Deputy Director, Fleet Readiness Division, OPNAV N43B; Brig. Gen. Robert C. Dickerson, Jr., Director, Logistics Plans, Policies and Strategic Mobility Division; Capt. Eric Seubring, Air Operations Officer, MWSS 274; Master Sgt. Tony Cobb, Fuels Branch, MWSS 274; Mr. Red Cavaney, President and CEO, American Petroleum Institute; and the Honorable Mr. Hansford T. Johnson, Assistant Secretary of the Navy, Installation and Environment.